



The Rt. Hon. Boris Johnson

September 8, 2023

Dear Mr. Johnson,

On behalf of the Center for European Policy Analysis (CEPA), I am writing to invite you to join CEPA's advisory body, the International Leadership Council (ILC). CEPA's mission is to ensure a strong and enduring transatlantic alliance rooted in democratic values and principles with strategic vision, foresight, and impact. Over the last year, we have expanded our work on the most urgent issues facing the alliance, including Russia's invasion of Ukraine, Russian and Chinese influence operations, transatlantic technology policy, and defense technologies.

Co-chaired by retired US Army Lieutenant General and former US National Security Advisor **H.R. McMaster** and former German Minister of Defense **Annegret Kramp-Karrenbauer**, the ILC is a distinguished and prestigious group of thought leaders and decisionmakers from the policy community, academia, and private sector who share CEPA's core mission of strengthening the transatlantic alliance. Members of this group include former Prime Minister of Sweden **Carl Bildt**, former Foreign Minister of Lithuania **Linas Linkevičius**, former US Deputy Secretary of State **Stephen Biegun**, Pulitzer Prize winning historian **Anne Applebaum**, political scientist **Francis Fukuyama**, Lieutenant General (Ret.) **Stephen Twitty**, and British historian **Timothy Garton Ash**, among others. The group serves as the intellectual brain trust of the transatlantic alliance. The ILC convenes once a year for two hours on the sidelines of CEPA Forum, our flagship high-level gathering of transatlantic leaders from governments, industry, and the intellectual community.

At such a critical time for the Alliance, we would be particularly honored to have you join the ILC. There are many urgent transatlantic challenges that will require our attention, and I am confident that you can provide strategic vision and foresight needed to chart the path forward.

I would be delighted to discuss this prospect with you further in the upcoming weeks. Should you have any questions, please do not hesitate to reach out to me or Tyler Lewis ([Tyler.Lewis@cepa.org](mailto:Tyler.Lewis@cepa.org)).

Sincerely,

**Dr. Alina Polyakova**  
President and CEO  
Center for European Policy Analysis (CEPA)